

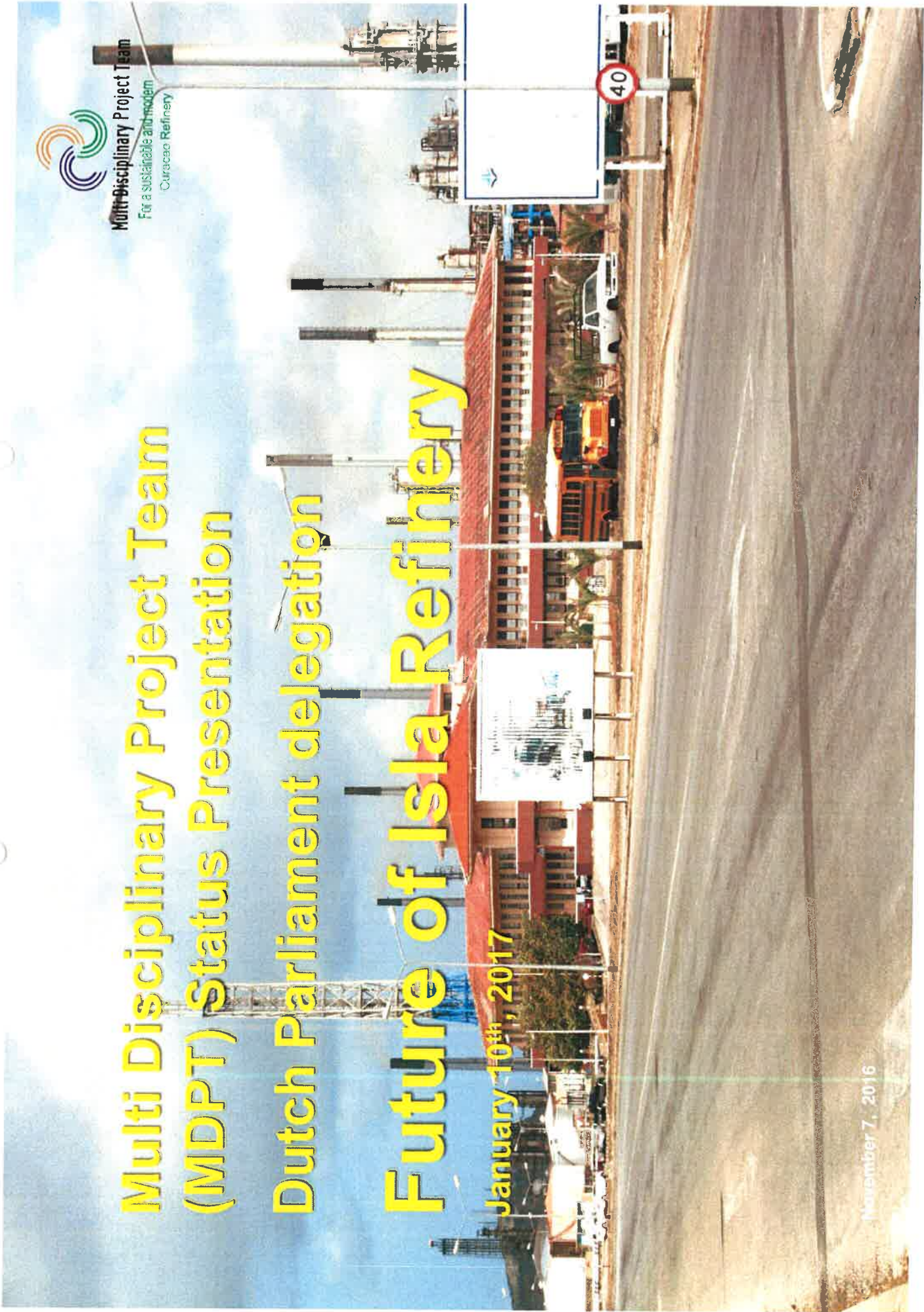
Productie 4

Multi Disciplinary Project Team (MDPT) Status Presentation Dutch Parliament delegation

Future of Isla Refinery

January 10th, 2017

November 7, 2016



Status Update Presentation

1. Status of Modernization
2. MOU with Ghuangdong Zhenrong Energy (GZE)
3. Draft HoA with GZE
4. Status of RFP for New LNG T/S Terminal
5. Project Management Unit (PMU)
6. Work Force Development (WFD)
7. Redevelopment
8. Q&A

Structure of MDPT

Council of Ministers

Chairman Joint Committee
Werner Wiels

Team Modernization:

Project support

- Secretary
- Logistics

Communication

- PBS

Project based

Consultants (a.o.)

- KPMG
- Amec Foster Wheeler
- Poten & Partners
- E&Y
- IHS

Team Redevelopment:

Hybrid and Fall Back scenario

- Elaborate further on the option of clean up and dismantling
- Create new opportunities to use refinery site/ Defining redevelopment scenarios
- Drafting Terms of Reference for redevelopment in Hybrid scenario
- Budgeting and financing aspects

Status Update Modernisation

- Technical audit & remaining life study ongoing (E&D Technologies)
 - Target Completion: June 2017
- New stricter Environmental Regulations based on LNG being prepared (AFW)
 - Target : First draft by end December 2016
- MOU signed with Ghuandong Zhengron Energy (GZE) on Sept. 15th, 2016
 - MOU gives certainty of December 31st, 2019 when current lease expires
- Heads Of Agreement (HoA)
 - Approved and signed on November 19, 2016

Status Update

- GZE selected for Refinery modernization as it was not requesting Government guarantees (Cur & Neth), neither Rdk assets as collateral
- More than 67 investors interested in financing LNG Terminal (bid evaluation is ongoing)

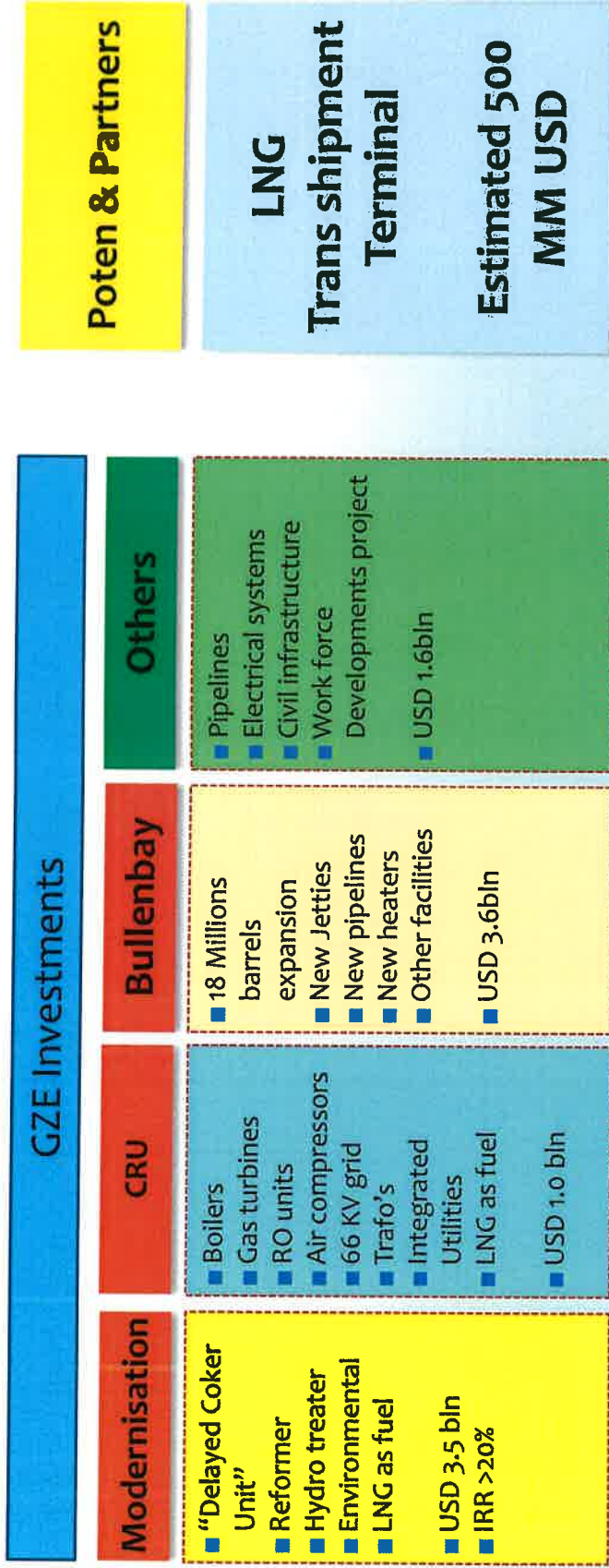
Criteria for selection of GZE

- No requirement for financial guarantees from the Curacao Government
- No requirement for financial guarantees from the Dutch Government
- No requirement for RdK to stand in with his assets as collateral
- Capability to supply all the require crude and feedstocks
- Capability to obtain financing from reputable banks/ financial institutions (China Development Bank, China Construction Bank, BoC)
- Offtake of refined products (BP)
- Experience with oil terminals and Oil Refineries (Sinopec & CNOOC)
- Strong Environmental Track Record
- State owned by Peoples Republic of China

MOU with GZE

- Negotiation mandate by Government of Curaçao to MDPT Oct 16th, 2014
- MOU signed with Guangdong Zhenrong Energy (GZE) on Sept. 15th, 2016
 - GZE to operate, maintain and upgrade Refinery
 - GZE to integrate CRU operations in Refinery operations
 - GZE to operate, maintain and upgrade CRU
 - GZE to operate, maintain and upgrade Bullenbay Oil Terminal
 - GZE to improve infrastructure between Refinery, CRU and Bullenbay

GZE Investment Estimates



Draft Heads of Agreement (HoA)

- * Main points to be included in the Lease Agreements
- * Basis for negotiations on Refinery, CRU and Bullenbay
- * Fee structure established
- * Basis for Government Agreement
- * Master Plan for Refinery modernization
- * Framework for Bullenbay crude Terminal expansion

Draft Heads of Agreement (HoA)

Continued

- * Work Force Development funding
- * Environmental Requirements
- * LNG as fuel
- * Requirement for equal work - equal pay
- * Requirement to accept and negotiate with local unions
- * Requirement to use local suppliers and contractors

Draft Heads of Agreement (HoA)

Continued

- * Operation and Maintenance of the assets
- * Health, Safety and Security
- * Environmental Clean-up
- * Audit Rights of RdK and Government
- * Future negotiations with IUH, Curoil, CPA/KTK, Selikor
- * Penalties for violations and breach

Status Presentation New LNG Import and Trans- shipment Terminal Curaçao

Project Definition

The Project consists of:

- The design, financing, construction, operation, supply of Natural Gas and ownership (BOO) of a Liquefied Natural Gas (LNG) Import and Trans-shipment Terminal by third parties
- Location: Bullenbay Terminal
- Project will deliver natural gas under various Gas Sales and Purchase Agreements with local Buyers and enables Trans-shipment of LNG
- Purpose of this project is to provide a clean burning fuel to improve the environment and Foreign Exchange (FOREX) via Trans-shipment of LNG

Brief Historic Overview Drafting RfP

- 2012 RdK commission Shaw to study feasibility of bringing LNG to Curaçao
- 2012 Curaçao approved the “Plan van Aanpak” with LNG as new fuel
- September 2015: Request for Proposal (RfP) drafted for a LNG Import & Trans-shipment Terminal at Bullen Bay;
- On June 15th, 2016: public notice announcing the RfP
- On August 9th, 2016: Job Walk & Clarification Meeting in Curaçao

RfP constitutes a Bid Package for Bidders to submit a Technical and Pricing Proposal

Impact LNG Case: Natural Gas as the new fuel

- * Natural gas significantly reduces emissions of sulfur oxides, nitrous oxides, carbon dioxide, heavy metals and particulates to levels that comply with environmental regulations
- * Natural gas will significantly reduce air emissions from CRU, Aqualectra and Isla Refinery
- * Isla Refinery will also need Natural Gas as feedstock for making hydrogen
- * Hydrogen is needed to “clean” the products (hydro treating)
- * Natural gas can replace other fuels on Curaçao (for transportation, cooking and other uses)
- * Implementation of LNG Bunkering solutions to be provided to ships in the future
- * Will generate FOREX because of Trans-shipment of LNG

Bidding Process

Objective of Bidding Process

The purpose of this process is for Rdk & MDPT to select in a transparent way a company to design, finance, construct and operate the LNG Import and Trans-shipment Terminal